ENTERPRISE RISK MANAGEMENT, ORGANIZATIONAL RESILIENCE AND BUSINESS CONTINUITY COURSE

Introduction

The Executive Course in Enterprise Risk Management, Organizational Resilience and Business Continuity is designed to equip senior executives, board members, risk professionals, public sector leaders, regulators, and organizational decision-makers with advanced knowledge and practical competencies for identifying, assessing, mitigating, monitoring, and governing strategic, operational, financial, cyber, climate, and emerging risks. Participants will learn how to integrate Enterprise Risk Management into strategic planning, governance, decision-making, organizational resilience, and sustainable value creation. The programme explores Enterprise Risk Management frameworks, resilience governance, business continuity management, disaster recovery planning, crisis leadership, operational resilience, cyber resilience, climate risk, ESG-related risks, digital risk management, and enterprise-wide risk reporting. Participants will engage in executive simulations, crisis management exercises, scenario planning, resilience assessments, and business continuity workshops to develop practical solutions that strengthen organizational preparedness, adaptability, and long-term sustainability. The programme is aligned with internationally recognized frameworks including ISO 31000 Risk Management, ISO 22301 Business Continuity Management Systems, ISO 22316 Organizational Resilience, COSO Enterprise Risk Management Framework, ISO/IEC 27001 Information Security Management Systems, NIST Cybersecurity Framework, IFRS Sustainability Disclosure Standards (ISSB), and the Sendai Framework for Disaster Risk Reduction.

Course Objectives

- Design and implement enterprise-wide risk management frameworks.
- Integrate risk management into organizational strategy and governance.
- Strengthen organizational resilience against strategic and operational disruptions.

- Develop effective business continuity and disaster recovery plans.
- Lead organizations during crises and emergencies.
- Manage climate, cyber, operational, financial, and emerging risks.
- Enhance organizational resilience using internationally recognized standards.
- Develop enterprise resilience performance measurement systems.
- Improve executive decision-making under uncertainty.
- Foster a proactive organizational risk culture.

Course Modules

> Module 1: Enterprise Risk Management (ERM) Principles, Governance and Strategic Integration

- Enterprise Risk Management principles and frameworks
- Risk governance, leadership and board oversight
- Risk appetite, tolerance and strategic alignment
- Integrating ERM into organizational planning and decision-making

> Module 2: Enterprise Risk Identification, Assessment and Analysis

- Enterprise-wide risk identification techniques
- Strategic, operational, financial and compliance risks
- Risk assessment methodologies and prioritization
- Emerging risks, horizon scanning and scenario analysis

> Module 3: Organizational Resilience and Operational Resilience

- Principles of organizational resilience
- Operational resilience and critical business services
- Adaptive leadership and organizational agility
- Building resilient organizational systems and culture

> Module 4: Business Continuity Management and Disaster Recovery Planning

- Business Impact Analysis (BIA)
- Business continuity planning and implementation
- Disaster recovery strategies and recovery objectives
- Testing, exercising and maintaining continuity plans

> Module 5: Crisis Leadership, Emergency Management and Incident

Response
- Crisis leadership and executive decision-making
- Emergency preparedness and response coordination
- Incident management structures and communication
- Post-crisis recovery and organizational learning

> Module 6: Climate Risk, ESG Risk and Environmental Resilience
- Physical and transition climate risks
- ESG risk identification and assessment
- Climate adaptation and resilience planning
- Sustainable risk governance and reporting

> Module 7: Cybersecurity, Digital Risk and Information Resilience
- Cybersecurity governance and risk management
- Information security and digital resilience
- Emerging technology and Artificial Intelligence risks
- Cyber incident response and recovery planning

> Module 8: Risk Monitoring, Assurance, Compliance and Performance Management
- Risk monitoring and Key Risk Indicators (KRIs)
- Risk reporting and executive dashboards
- Internal controls, assurance and compliance
- Continuous improvement and resilience maturity assessment

> Module 9: Innovation, Future Risks and Strategic Foresight
- Strategic foresight and environmental scanning
- Innovation risk management
- Geopolitical, technological and systemic risks
- Scenario planning and organizational preparedness

> Module 10: Developing an Enterprise Risk and Organizational Resilience Framework
- Enterprise resilience maturity assessment
- Integrated Enterprise Risk Management framework
- Executive business continuity and resilience roadmap
- Governance, implementation, monitoring and continuous improvement